



Northwest Airlines, Inc.
DTW Midfield Terminal Project
Detroit Metropolitan Airport
2800 Midfield Drive
Detroit MI 48242

April 11, 2000

To Whom It May Concern:

Between October 1997 and February 1999, we had the pleasure of working with Diganta Saha during the development of the Detroit Midfield Terminal Virtual Reality Model by the Virtual Reality Lab at The University of Michigan. The model was created to assist Northwest Airlines in the design development of the new \$1.2 billion Midfield Terminal Project at Detroit Metropolitan Airport. Diganta was instrumental in the initial development of the model as well as being a key player in continual model refinement as the project evolved. During the time we worked with Diganta, he was not only a technical developer but also the project team leader.

In his role as a technical developer, he established the basic geometry of the model, turning complex civil, structural and architectural information into a simplified but effective digital construct, easily understood by the layman. This was no small task. The Midfield Terminal Project involves a number of completely different complex projects with separate designers. Diganta was able to distill what was necessary from all the information and enhance the virtual model accordingly. He acted as the "translator" between the design language of our designers and the digital language of the VRML model.

As the project team leader, Diganta was easy to work with, responsive and extremely competent. Particularly noteworthy was his performance during the initiation of model development where he balanced our expectations with their technical limitations and constantly sought to push the boundaries of the VRML model capabilities. As a result, the model evolved into an excellent design tool that we were able to use to resolve conflicts and problems much sooner than we expected. The product that his team delivered was consistently of high quality, on-time and within budget.

In conclusion, during our 16 months working with Diganta, we got to know him quite well. We recognize him as an outstanding young talent with a bright future. He is professional, reliable and communicates effectively. He was invaluable as the team leader for our project and would be a true asset to any team.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Charles C. McCloskey'.

Charles C. McCloskey
Director of Construction
(734) 247-5841

A handwritten signature in blue ink, appearing to read 'Thomas E. Gunn'.

Thomas E. Gunn
Director of Design
(734) 247-5808

